

**South Hams Sustainable Community Strategy Theme - Affordable Homes**

Local Priorities	LAA Targets	SMART Project suggestions
<p>Increase the supply of affordable housing for local people across the district to create balanced, viable communities</p>	<p>LAA 26 Increasing the delivery of affordable housing</p>	
<p>Assist vulnerable residents to live independently and ensure that housing, care and support is provided as a seamless service</p>	<p>LAA 23 Increasing housing delivery, especially at strategically significant cities and towns and their associated new communities</p>	
<p>Ensure that new housing follows sustainable design codes</p>	<p>LAA 27 Improve housing options for the homeless and vulnerable clients</p>	
<p>Incorporate 'Secure by Design' issues into new developments and therefore reduce the amount or fear of crime as a result</p>	<p>LAA 33 Improve the energy performance of the housing stock and reduce fuel poverty</p>	
	<p>LAA 31 Safer use of the public highway</p>	
	<p>LAA 34 Reduce antisocial behaviour</p>	
	<p>LAA 35 Tackle prejudice and hate crime</p>	
	<p>LAA 36 Tackle domestic violence</p>	
<p>LAA 37 Tackle harmful offending behaviour</p>	<p>LAA 37 Tackle harmful offending behaviour</p>	

## **AFFORDABLE HOMES**

### **LAA 26 Increasing the delivery of affordable housing**

*and*

### **LAA 23 Increasing housing delivery, especially at strategically significant cities and towns and their associated new communities**

Strategic Objectives outlined in LAA:

- Planning and housing policies to facilitate the delivery of housing and the development of successful places
- Improve the way key partners and stakeholders work together
- Make better use of existing resources, particularly land and all housing stock
- Improve Member and Officer capacity to support delivery and place making
- Develop a fit for purpose and accessible evidence base

#### **South Hams Local Development Framework 2006-2016**

Provide 6,000 new dwellings on allocated sites by 2016, to include:

- 4,000 at Sherford New Community
- 500 elsewhere in Plymouth Principle Urban Area
- 400 in Totnes
- 200 in Kingsbridge
- 200 in Dartmouth
- 100 in Ivybridge
- 200 in local centres
- 400 in villages

On allocated sites the percentage of affordable homes will be:

- 50% on the Plymouth Urban Fringe
- 55% in the 4 Area Centres and local centres
- 60% in the rural areas

## **LAA 27 Improve housing options for the homeless and vulnerable clients**

Activities suggested in LAA delivery plan (lead by Devon Strategic Housing Group):

- Improve access to the private rented sector
- Reduce youth homelessness
- Improve multi-agency joint working in relation to clients with complex needs with a view to improving discharge arrangements from institutional settings
- Modernisation of older people's housing support services
- Improve access to appropriate housing
- Improve support to reduce family breakdown
- Increase access to dedicated homeless prevention workers
- Emergency accommodation as part of a prevention support package
- Creative strategies to support young people to understand the impact that leaving home early can have upon their lives
- Reduction in the number of young homelessness people not in education, employment or training

## **LAA 33 Improve the energy performance of the housing stock and reduce fuel poverty**

Activities suggested in LAA delivery plan (lead by Devon Affordable Warmth Partnership):

- Targeted marketing campaign
- Door to door canvassing
- Development of a network of partnerships within each Warm Zone

(Proposed eligible wards by Indices of Multiple Deprivation in South Hams: Dartmouth and Totnes)

## **LAA 31 Safer use of the public highway**

Focuses on:

- Safety engineering wherever data demonstrates evidence of need
- Education, training and publicity across the county
- Rural Road Safety Demonstration Project in Mid and North Devon
- Devon Drivers' Centre and outreach service

## **LAA 34 Reduce antisocial behaviour**

Focuses on:

- Use of Escalation Process and of Dispersal Orders
- Alcohol testing to deter underage drinking
- Outreach Services
- Use of Police Neighbourhood Teams
- Interventions to deal with vehicle related Anti-Social Behaviour
- Phoenix Project
- Sport as diversion
- Parenting courses

## **LAA 35 Tackling prejudice and hate crime**

Focuses on:

- Building confidence
- Increase levels of reporting
- Improving targeting of responses
- Improving quality of responses to victims
- Reducing repeat victimisation

## **LAA 36 Domestic violence**

Focuses on:

- Early identification of victims
- Protect victims
- Increase levels of reporting
- Increase rate at which incidents are dealt with by justice system

## **LAA 37 Tackling the most harmful offending behaviour**

Focuses on:

- Reducing serious crime
- Reducing re-offending

### **Cross-cutting theme: LAA 5 Reduce carbon dioxide emissions**

Activities suggested in LAA delivery plan:

- Domestic energy efficiency
- Renewable energy installations
- New development

**South Hams Sustainable Community Strategy Theme – *Competitive Local Economy***

Local Priorities	LAA Targets	SMART Project suggestions
Create the conditions for new and innovative businesses to develop	LAA 22 Ensure a range of employment spaces	
	LAA 21 Deliver major transport infrastructure improvements	
Encourage business practices that protect the environment	LAA 4 Improve business productivity of the renewable energy sector	
	LAA 25 Increase productivity of the land based sector and improve conditions for farming and food businesses	
Remove barriers to employment	LAA 18 Encourage use of ICT	
	LAA 19 Develop and deliver an innovation strategy to achieve an economic uplift and increased GVA	
	LAA 14 Unlock economic potential of communities	
Develop links between employers and learning providers in order to increase availability of, and access to, higher level and vocational skills	LAA 24 Reduce benefit claim rates & unemployment rates	
	LAA 15 Economic inclusion and social integration	
	LAA 17 Develop and harness skills to achieve a competitive economy	
	LAA 29 Inspiring young people - raising levels of achievement	

## **COMPETITIVE LOCAL ECONOMY**

### **LAA 22 Ensure that Devon has an appropriate range of employment space**

Activities suggested in LAA delivery plan:

- Direct provision of employment space working with district partners and the RDA to develop appropriate business space to meet RSS targets
- Provision of road and other transport infrastructure to employment sites
- Collaboration with utility providers to ensure adequate planned provision
- Ensure employers have an appropriately educated and skilled workforce
- Ensure employees have facilities available to improve their skills

#### **South Hams Local Development Framework 2006-2016**

Provide 62 hectares of employment land by 2016, to include:

- 20 at Langage Strategic Employment Site
- 18 at Sherford New Community
- 5 at Ivybridge
- 5 at Kingsbridge
- 5 at Totnes
- 4 at Roborough
- 2 at Dartmouth
- 3 in local centres / other sustainable sites

### **LAA 21 - Deliver major infrastructure improvement schemes which form part of the Regional Transport Strategy**

Focuses on:

- East of Exeter development infrastructure
- Additional passing loop on Waterloo to Exeter railway
- South Devon Link Road
- East of Plymouth Strategic Transport Infrastructure
- Exeter Principal Urban Area Transport Improvements
- Exeter High Quality Public Transport

## **LAA 4 Improve business productivity of the renewable energy sector in Devon**

Activities suggested in LAA delivery plan (lead by RE4D Partnership):

### *a) Encourage demand:*

- Demonstrate best practice with exemplar projects at publicly owned sites
- Provide high quality information and support for business community and household clients
- Secure resources to grant support the installation of renewable energy
- Support community led opportunities to tackle local energy security
- Embed appropriate RE technology into new development.
- Communicate and influence through awareness, education and information

### *b) Strengthen supply:*

- Develop the technological innovation that is distinctive to Devon:
  - Woodfuel, Hydro, Medium sized wind turbines
  - Anaerobic digestion, particularly of farm waste
  - Community owned generation (ESCOs)
- Address the sector's skills requirements
- Provide support to the sector via co-operation with Peninsula Enterprises
- Build supplier capacity

## **LAA 25 Increase the productivity of the land based sector in Devon and improve conditions for farming and food sector businesses**

Activities suggested in LAA delivery plan (lead by Devon Rural Network):

- Increased value of local food production – more food that is produced locally is procured and sold locally and therefore keeps money within Devon and raises the profile of local producers
- Environmental Enhancements – by farmers working towards environmental stewardship measures, the land and high quality environment will be protected. This outcome can help contribute to measures in the LAA 8 Targeted conservation and enhancement of Devon's biodiversity and geology
- Sustainable Communities - assisting the development of the sustainable communities in the wider sense – economic, environment and social benefits from maintaining jobs within the land based sector and providing a living for the land based industries
- Renewable Energy production – via on farm diversification such as wood fuel. This will help contribute to the delivery of measures identified in LAA 4 Improve business productivity of the renewable energy sector in Devon

## **LAA 18 Encourage the full adoption and exploitation of information and communication technology (ICT) to improve productivity, social inclusion and environmental performance**

Activities suggested in LAA delivery plan (led by Devon Economic Partnership):

- Pump prime improved connectivity for rural areas and priority communities/coastal towns
- Secure resources to develop training programmes that address skills issues.
- Demonstrate good practice in adoption and exploitation
- Develop “capital stock” with exemplar projects such as managed work space and ICT hubs providing “low carbon local offices”
- Provide leadership with exemplar adoption of ICT by public sector
- Co-operate with neighbouring authorities, private sector and communities and business sectors
- Ensure that new developments have next generation access to ICT

## **LAA 19 Develop an innovation strategy and delivery network across Devon to achieve an economic uplift and increased GVA**

Activities suggested in LAA delivery plan (led by Devon Economic Partnership):

- Develop a network of physical locations ranging from a distributed model of small rural facilities, through to the larger urban Innovation centre at the University of Exeter and encompassing the ongoing development of Science Park facilities
- Encourage greater synergy between HE R&D activity and the business community
- Establish a network of Innovation support and mentoring across the broad business community including new and existing businesses
- Support enterprise development, business formation, business start-up and business growth by providing linkages to a support environment which enables new business to flourish to the point where they can compete on a commercial basis with a very high chance of survival

## **LAA 14 - Provide coordinated support to unlock the economic potential of Devon's most disadvantaged communities**

Capital expenditure projects in 13 identified deprived communities (none in South Hams)

## **LAA 24 - Reduce the gap in benefit claims rates and employment rates between priority communities and the average for Devon**

Focuses on projects in 13 identified deprived communities

## **LAA 15 - Work towards the economic inclusion and social integration of vulnerable populations**

Focuses on projects in 13 identified deprived communities, including:

- Increase benefit take-up
- Increase access to Credit Unions
- Reducing rural poverty
- Community asset development and social enterprise

## **LAA 17 Develop and harness skills to achieve a competitive economy**

Activities suggested in LAA delivery plan (led by Devon Economic Partnership):

Develop and harness skills to achieve a competitive economy through:

- Develop the local response to the government's call for World Class Skills
- Influence training funders and providers to meet local business needs and maximise the capacity of young people
- Encourage greater commitment to tailored workforce development plans, particularly through the Skills Pledge
- Raise aspirations and reduce barriers to accessing learning opportunities
- Encourage attraction and retention of graduates

## **LAA 29 – Inspiring Young People - Raising levels of achievement**

Being led by Devon Children's Trust, activities focus on:

- Services for children
- Early years
- Educational achievement
- Attendance at school
- Children in care

### **Cross-cutting theme:**

#### **LAA 5 Reduce carbon dioxide emissions**

Activities suggested in LAA delivery plan:

- Business energy efficiency
- Renewable energy installations
- Transport
- New development

**South Hams Sustainable Community Strategy Theme – *Community Vibrancy***

Local Priorities	LAA Targets	SMART Project suggestions
<p>Increase physical and electronic access to key services and advice, for all groups in society, particularly in isolated areas</p>	<p><b>LAA 9</b> Improve access to services and facilities through coordination of transport services and access to ICT</p>	
	<p><b>LAA 10</b> Promote independence</p>	
	<p><b>LAA 11</b> Improve support / services for carers and users</p>	
<p>Provide opportunities for, and encourage, outdoor leisure and recreation, to increase levels of physical activity and improve health</p>	<p><b>LAA 32</b> Reduce harm caused by alcohol and drugs</p>	
	<p><b>LAA 13</b> Maintain and increase levels of physical activity and sport</p>	
	<p><b>LAA 30</b> Promote health and reduce health inequalities</p>	
<p>Develop ways to engage effectively with all sections of our communities</p>	<p><b>LAA 2</b> Improve the quantity, quality and accessibility of public spaces and green infrastructure</p>	
	<p><b>LAA 16</b> Promote active, empowered and influential communities</p>	
<p>Support opportunities for increasing community activity and volunteering, particularly amongst young people</p>	<p><b>LAA 12</b> Improve cultural opportunities</p>	
	<p><b>LAA 38</b> Reduce youth offending</p>	

## **COMMUNITY VIBRANCY**

### **LAA 9 Improve access to services and facilities**

Activities suggested in LAA delivery plan:

#### *a) People to Services*

- Reinforce the Devon Health Transport Partnership
- Implement rural pilots to deliver improved access for the extended schools, and the 14 -19 curriculum
- Develop partnership with Jobcentre Plus, Connexions and other training agencies to improve access to employment
- Improve access to services in Dartmoor National Park area
- Complete review of DCC criteria for supported bus services
- Achieve partner commitment to the principles of Accessibility Planning

#### *b) Services to People*

- Improve electronic access to information and services
- Community hubs/ use of community facilities to act as centres where information including on-line services can be accessed
- Outreach work
- Local service delivery, either mobile or localised with reduced/ more local transport requirements

### **LAA10 Promote independence**

Focuses on:

- Develop mainstream access to new telecare and telehealth services
- Implement the Government's 'personalisation' agenda across Devon
- Externalise the Direct Payments service
- Deliver a range of interventions to prevent falls and deliver an improved falls care pathway in Devon
- Develop and commission a Rapid Response service aimed at keeping people out of hospital
- Implement and embed the integration of health and social care services in Devon
- Evaluate the community mentoring service pilots and consider how to mainstream if appropriate
- Develop an exemplar Stroke Care Pathway in North Devon and roll out across Devon if successful

### **LAA 11 Improve support and services for carers and users (My Life, My Choice programme)**

Focuses on:

- Emergency Alert Card & Contingency
- Identification of carers through GP practices
- Promotion and communication of support for carers
- Carers employment
- Carers Involvement Framework

## **LAA 32 Reduce the harm caused by alcohol and drugs**

Focuses on:

- Development of strategy
- Areas of need identified as North Devon, Torrington and Exeter

## **LAA 13 Maintain and increase levels of physical activity and sport**

Activities suggested in LAA delivery plan:

In the South Hams we should reflect on the Action Plan for Active South Hams (our Community Physical Activity and Sport Network)

- Increase participation in physical activity and sport by 1% year on year
- Widening access to opportunities for sport and active recreation – increase participation from priority groups
- Promote Healthy Workplaces
- Contribute to improving the healthy eating habits of the District
- Aligning partners existing priorities and targets within one joined up local action plan for the South Hams area based on local needs and ensuring clarity in roles and responsibilities
- Represent the interests of key sport and recreation providers and participants in providing a strong sporting infrastructure and active sporting community
- Ensure that all programmes are designed to target those at greatest risk to help reduce inequalities in health

## **LAA 30 - Promote health and reduce health inequalities**

Focuses on:

- Implement the Devon Primary Care Trust obesity reduction strategy
- Develop and implement a healthier workplace programme promoting positive health in the work setting
- Provide equity of access to secondary prevention of circulatory disease (management of high blood cholesterol, high blood pressure and other preventive treatments)
- Improve maternity and early years services through implementation of the child health promotion programme and the recommendations of the Maternity Services Review
- Expand the 'Healthy Schools Plus' programme coverage in Devon
- Reduce the harm caused by alcohol
- Reduce the under 18 conception rate
- Increase support for parents through the implementation of a parenting support strategy
- Narrow the gap in educational attainment for young people
- Reduce the number of house holds in fuel poverty

## **LAA 2 Improve the quantity, quality (clean, green & safe) and accessibility of public spaces and green infrastructure**

Activities suggested in LAA delivery plan have already been delivered in the South Hams. It would be worth reflecting on the South Hams Public Space Strategy 2008-2012 vision: 'Spaces for all to enjoy, locally and district wide' and related objectives:

- Increase accessibility & use of public space
- Improve quality and public benefit
- Access funding and delivering value for money
- Work in partnership
- Community involvement
- Places for activity and exercise
- Spaces for children and young people
- Sustainable design and management

## **LAA 16 Promote active, empowered and influential communities**

Activities suggested in LAA delivery plan:

- Development of a community engagement and empowerment strategy, with a focus on those communities (spatial and communities of interest) where there is currently insufficient engagement. This would include an attempt to join up current service user and universal engagement activity
- Develop a range of specific mechanisms in order to facilitate community engagement / empowerment – for example: community development, neighbourhood management, developing parish councils, community planning at parish, town and neighbourhood level
- Develop the capacity of the third sector – both to facilitate the ability to deliver public services, and to enhance the third sector's ability to engage with public policy making and service design
- Promote and support volunteering
- Support the development of 'Community Hubs' – these would usually be local buildings which can be the focus for local community activity

## **LAA 12 - Improving cultural opportunities in Devon**

Focuses on:

- Establishment of a Devon Cultural Partnership
- Delivery of a Devon Cultural Infrastructure Development Strategy

## **LAA 38 Reduce youth offending**

Focuses on:

- Prevention
- Early identification and intervention
- Targeted activities and services
- Parenting support and education
- ASB and Respect
- Neighbourhood policing

**South Hams Sustainable Community Strategy Theme – *Quality Environment***

Local Priorities	LAA Targets	SMART Project suggestions
<p>Promote the protection of and, wherever possible, enhance landscape and biodiversity, through sensitive land-use policy and practice</p>	<p>LAA 8 Targeted conservation and enhancement projects</p>	
<p>Encourage community use and ownership of public spaces</p>	<p>LAA 2 Improve the quantity, quality and accessibility of public spaces and green infrastructure</p>	
<p>Promote sustainable lifestyles to those living, working and visiting the South Hams, encouraging the efficient use of natural resources, and thereby limit the South Hams contribution to climate change</p>	<p>LAA 1 Reduce quantities of waste sent to land fill</p>	
	<p>LAA 6 Driving business competitiveness and reducing carbon emissions through supply chains</p>	
	<p>LAA 20 Sustainable Travel</p>	
	<p>LAA 3 Identification and prioritisation of the principal vulnerabilities in Devon to potential climate change impacts</p>	
<p>Support activities seeking to enhance the distinctive built environment</p>	<p>LAA 12 Improve cultural opportunities</p>	

## **QUALITY BUILT AND NATURAL ENVIRONMENT**

### **LAA 8 Targeted conservation and enhancement of Devon's biodiversity and geology**

Activities suggested in LAA delivery plan:

- Production of a Devon Biodiversity Network Map
- Strategic Nature Areas – conservation profiles
- Targeted nature conservation work
- Community delivery of Biodiversity Action Plans inc Parish Biodiversity Audits
- Establish a Biodiversity Monitoring Framework

### **LAA 2 Improve the quantity, quality (clean, green & safe) and accessibility of public spaces and green infrastructure**

Activities suggested in LAA delivery plan have already been delivered in the South Hams.

It would be worth reflecting on the South Hams Public Space Strategy 2008-2012 vision: 'Spaces for all to enjoy, locally and district wide' and related objectives:

- Increase accessibility & use of public space
- Improve quality and public benefit
- Access funding and delivering value for money
- Work in partnership
- Community involvement
- Places for activity and exercise
- Spaces for children and young people
- Sustainable design and management

### **LAA 1 Reduce quantities of municipal waste arising and land filled**

Activities suggested in LAA delivery plan:

- Don't let Devon go to waste message
- Packaging reduction initiatives inc. marine and beach litter, port side recycling
- Waste reduction, recycling and composting activities, especially in schools
- Introduction of Waste Audit Statements for new developments

## **LAA 6 Driving business competitiveness and reducing carbon emissions through (public sector) supply chains**

Activities suggested in LAA delivery plan (lead by Envision / Devon Economic Partnership):

- Partner procurement policy and approaches
- Workshops
- Carbon toolkits
- Implementation of carbon reductions

## **LAA 20 – Sustainable Travel**

Focuses on:

- The journey-to-work areas of Exeter, Barnstaple and Newton Abbot;
- School Travel Plans
- Improving public transport services

## **LAA 3 Identification and prioritisation of, or improved understanding of the principal vulnerabilities in Devon to potential climate change impacts projected during the period covered by the Sustainable Community Strategy**

Activities suggested in LAA delivery plan:

- Review existing contingency plans for severe weather events.
- Identify priority locations for early action.

It would be worth reflecting on the Climate Change Strategy and Action Plan:

- Partners to demonstrate action with regard to Devonwide Declaration
- Promote carbon foot printing of partners

## **LAA 12 - Improving cultural opportunities in Devon**

Focuses on:

- Establishment of a Devon Cultural Partnership
- Delivery of a Devon Cultural Infrastructure Development Strategy

### **Cross-cutting theme**

#### **LAA 5 Reduce carbon dioxide emissions**

Activities suggested in LAA delivery plan:

- Business energy efficiency
- Domestic energy efficiency
- Renewable energy installations
- Transport
- New development